

## **Growing Opportunities Action Plan 2026-2029**

### **Introduction**

The Growing Opportunities Action Plan 2026-2029 (Action Plan) accompanies the Growing Opportunities Plan 2026-2029 and illustrates how the Social Inclusion Partnership (SIP) will work to address the challenges facing residents based on seven key Missions:

1. SIP development
2. Kickstart economic growth
3. Clean energy superpower
4. Safe streets, safe communities
5. Breakdown barriers to opportunity
6. Build an NHS fit for the future
7. Overcoming rural inequalities

Three-year objectives within these Missions are supported by goals, actions and targets, each being led and supported by SIP members and wider partners.

This Action Plan has been developed by the SIP following consultation with SIP members and wider partners after review of available data. This data can be found here: [Growing Opportunities Plan 26-29 Data Sources | Stratford-on-Avon District Council](#). It aligns with other local, regional and national plans and strategies, as indicated throughout this document. Links to these can be found in Appendix 1.

A Glossary of Terms can be found in Appendix 2.

## 1. SIP Development

The SIP is a collaborative group of statutory and voluntary organisations that work together to best support the residents of Stratford-on-Avon District. For this partnership to remain effective and successful, ‘SIP Development’ has been included as an important part of the Action Plan. The membership of the SIP is key to its success, as is communication between members, and with wider partners. Ensuring appropriate support to SIP members and the wider VCFSE, through provision of the Development Officer, additional funding and skill-sharing also forms a key part of this Mission.

### How the GO Action Plan 26-29 aligns with key local, regional and national strategies

~ Stratford-on-Avon District Council Plan 2023-2027 – Stratford-on-Avon District Council

Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Build the relationship and proactively foster partnership working with others to influence areas where the Council cannot deliver success alone
- Support those most in need from inequality
- Ensure that development is meeting local needs, attractive, environmentally sustainable and fit for purpose

### Growing Opportunities Action Plan 2026-2029 – 1. SIP Development

Ref No.	Objective	Goal	Actions	Deadline	Delivery Partners
1.01 - 1.03	Maximise the impact of the SIP and GO Plan to improve social inclusion and outcomes for residents in Stratford-on-Avon District	Continue to maintain a relevant and impactful SIP membership	Review SIP membership and identify less represented groups/areas, research possible member organisations and invite to SIP	Annually by end Sept	SDC – Communities Team (Chair) Act on Energy (AOE) (Vice Chair) All SIP members

1.04		Respond to relevant consultations and planning applications from a social inclusion perspective	Identify appropriate cross-cutting consultation opportunities, gather views of SIP and respond, with comments acknowledged/incorporated into consultation	Ongoing – as and when	SDC – Communities Team All SIP members
1.05 - 1.06			Set up a SIP ‘Community Planning Task and Finish Group’ to create a standard template response to new housing developments (over an agreed size) planning applications, dependent on size, level of affordable housing etc, utilising learning from Hyas report, highlighting importance of ‘community building’ and infrastructure, and respond as necessary, with response acknowledged/incorporated into ongoing planning development	Ongoing – as and when	SDC – Communities Team Interested SIP members
1.07 - 1.08			Improve communication between SDC Communities Team, SDC departments, wider external partners/organisations/partnerships and SIP members	Explore ideas for improved communication between SDC departments, discuss options with HR and	End Mar 27

			managers, trial and implement		SDC – Management Team
1.09 - 1.12		Improve communication between SIP members and wider partners to improve awareness of services between members, other agencies and subsequently to residents	Set up a SIP ‘Communications Task and Finish Group’ to explore how the SIP and other partners share information with each other, residents and other agencies about their activities to create a better understanding of our collective action, map other organisations that would benefit/contribute to access SIP information/resources, make recommendations and implement	End Jun 27	VASA AOE SDC – Communities Team Safe Warwickshire Partnership Board Comms Group WCAVA All SIP members Wider VCFSE WCC – Education Services – Attendance Team Schools
1.13 - 1.14			Develop a marketing plan for GO Plan 26-29 to communicate the work of the SIP to residents, community groups, members and other public sector bodies	End Jul 26  Mar 29	SDC – Communities Team AOE All SIP members

			Actions from plan implemented		
1.15 - 1.17		Improve data sharing between SIP members and wider partners	Set up a SIP 'Data Sharing Task and Finish Group' to explore potential of additional information to be included in the 'State of the District' report presented to Council in October and share with SIP members and the wider VCFSE annually	Annually by end Nov	SDC – Data/Insight Team WCC – Business Intelligence CASW WCAVA AOE
1.18 - 1.19	Ensure SIP members and the wider VCFSE continue to be supported in their development and resilience	To support voluntary and community groups so that they can successfully secure funding for SIP priorities	Development Officer to support voluntary and community groups by identifying funding opportunities and supporting them to make the best applications, with 35 successful funding applications per year and £350,000 secured per year	Annually by end Mar	WCAVA – Development Officer SDC – Communities Team
1.20		To improve the capability and resilience of voluntary and community groups so that they can better contribute to SIP priorities	Development Officer to support 40 community and voluntary groups annually with face-to-face meetings, health checks, guidance and support on their organisational development	Annually by end Mar	WCAVA – Development Officer SDC – Communities Team

1.21			Create and maintain a confidential VCFSE risk log, highlighting organisations that are at risk of closure, forecasting budget deficits that might impact on sustainability and to include mitigation actions	Quarterly	WCAVA – Development Officer SDC – Communities Team SDC - Councillors
1.22		Improve the efficiency of services through the continued understanding and use of AI, social media and other technologies	Share any training/information/support available regarding AI/social media/other technologies with all SIP members resulting in increased use of these within voluntary and community groups, improving efficiency	Ongoing – as and when	All SIP members
1.23					
1.24 - 1.27	SDC provides the best service to support residents in line with strategic priorities as identified within the GO Plan	SDC funding of VCFSE aligns with strategic priorities within GO Plan	Explore and agree a consistent set of determinants to measure all VCFSE funding allocations against, to determine best value, review all allocations and	Apr 27	SDC – Communities Team

			identify priorities for submission of growth bids, including cost of living, if appropriate, with contracted VCFSE projects funded		
1.28 - 1.30		Residents are supported to access services via the online Customer Referral Form	<p>Complete the redevelopment of the Customer Referral Form</p> <p>Work with SDC Contact Centre to work towards incorporating the form into their support offer</p> <p>Promote the form on SDC social media and Council Tax Booklet</p>	<p>May 26</p> <p>Jan 27</p> <p>Annually by end Mar</p>	<p>SDC – Communities Team</p> <p>SDC – Contact Centre</p> <p>SDC – IT Team</p>
1.31 - 1.32	Build connection between SIP and other communities/organisations to support continued development of the SIP	Understand the farming community and identify any areas for support/development	Develop relationship with National Farmers Union (NFU) and other farming bodies/farmers themselves to create a report detailing areas of need and potential sources for support for this community	Dec 27	<p>Stour Health and Wellbeing Partnership (SHWP)</p> <p>National Farmers Union (NFU)</p> <p>Warwickshire Rural Hub</p>
1.33		Understand the 'Green Energy' movement in the District and identify how organisations can	Build relationship between SIP members and Solar Farms with collaborative	Mar 27	SDC – Communities Team

		collaborate with/support the SIP/VCFSE sector	approaches developed to support both parties		Solar Farms All SIP members
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## 2. Kickstart economic growth

Under the government's Mission to drive economic growth, helping people into work is a central priority. Through the Action Plan, SIP members are committed to supporting those out of work to find employment or meaningful activities such as volunteering – a vital first step towards sustainable work – and supporting young people not in education, employment or training to find different opportunities available to them. The SIP also provides targeted help for residents facing financial challenges, offering additional services and support. Encouraging corporate social responsibility across our business community forms the final part of the plan, to strengthen inclusive growth.

This part of the Action Plan aims to reduce economic inactivity, improve financial resilience and foster collaboration between public, private and voluntary sectors to create opportunities for all.

### **How the GO Action Plan 26-29 aligns with key local, regional and national strategies**

~ Stratford-on-Avon District Council Plan 2023-2027 – Stratford-on-Avon District Council

Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Build the relationship and proactively foster partnership working with others to influence areas where the Council cannot deliver success alone
- Support those most in need from inequality
- To increase the levels of valued employment and training
- To support opportunities for our residents to develop skills for the future

~ Working Together to Scale up South Warwickshire: An Economic Development Strategy for Stratford-on-Avon and Warwick Districts to 2028 - Stratford-on-Avon and Warwick District Councils

A five-year strategy for the South Warwickshire economy, built around three themes: People, Productivity and Place, reflecting the three pillars of our local economies, the ones relevant to this Mission being:

- People - To address the skills imbalance

- Productivity - To support existing sectors

~ Get Warwickshire Working Oct 2025 - Warwickshire County Council

A place-based strategy to build a more inclusive, resilient and healthy labour market across the county, with three priorities:

- Jobs for the Future Economy
- Jobs for Employment and progression
- Jobs for Everyone

~ Tackling Social Inequalities in Warwickshire Strategy 2021-2030 – Warwickshire County Council

A strategy with a set of cross-cutting priorities to collectively tackle the key features contributing to social inequalities in Warwickshire, resulting in improved outcomes for Warwickshire residents. The priorities and actions relevant to this Mission are:

- Priority 1: To develop the workforce and culture to enhance awareness of social inequalities
  - o Upskilling practitioners to increase their skills and confidence in identifying and supporting residents facing financial hardship
  - o Promote corporate social responsibility and social value
- Priority 3: Maximising and managing income
  - o Supporting the development of the local economy and job market

~ Get Britain Working White Paper – Government

A national plan to address the key issues to improve economic growth including:

- Tackling economic activity caused by ill health
- A youth guarantee to unleash opportunity and set young people on the path to success

~ Our Children, Our Future – Tackling Child Poverty (2025-2035) – Government

A 10-year cross-government strategy to tackle child poverty, led by a special Child Poverty Taskforce and Cabinet Office unit, working with families and experts. Key areas of focus that relate to this Mission are:

- Boost family incomes –
  - o Ensuring the social security system is there for those who need it and that it supports families to increase income through work
  - o Developing a step-change in employment and skills

~ Youth Matters: Your National Youth Strategy Dec 2025 – Government

A 10-year strategy that aims to directly confront the immediate challenges faced by more than 10.6 million young people that has been led by and drawn on the experiences of over 14,000 young people aged 10-21 years and up to 25 years for those with special educational needs and disabilities in England. It focuses on three themes with subsequent actions – those that are relevant to this Mission are:

- 2. Places to go and things to do
  - o Action 4: Richer lives – provide enriching and meaningful activities for young people in and outside of education
  - o Action 5: Good work – providing better education, guidance, training and support for young people to get a great job

**Growing Opportunities Action Plan 2026-2029 – 2. Kickstart economic growth**

<b>Ref No.</b>	<b>Objective</b>	<b>Goal</b>	<b>Actions</b>	<b>Deadline</b>	<b>Delivery Partners</b>
2.01	Increase the number of people in employment or other meaningful activity across the District to improve life outcomes and resilience	Develop the ‘Movement to Work’ programme in the District to support specific groups into the workforce	Evaluate the success of the pilot programmes to understand baseline impact	Jun 26	DWP Stratford Job Centre All SIP members WCC Skills Hub Stratford BID partners
2.02-2.03			Repeat the programme to identified groups, if evaluation is positive, with 2-3 programmes delivered annually where demand/need exists, with 6-	Annually by Mar	DWP Stratford Job Centre All SIP members WCC Skills Hub Stratford BID partners

			8 attendees in each, and impact measured based on initial baseline data, sharing feedback and good news stories as appropriate		
2.04-2.06		Deliver the 'Pathways to Work Advisor' support to people receiving Universal Credit who are significantly removed from work to access information and support available, to promote confidence, independence and wellbeing	Identify up to 10 beneficiaries who have volunteered to be worked with and up to 50% of these engaging with support/information as required.  Any common areas of need/interest and location of beneficiaries identified	Annually by Mar  Ongoing	DWP Pathways to Work Advisor – Job Centre Plus
2.07-2.08			Work with SIP members to share meaningful and useful information and promote engagement opportunities across the district with good news stories and case studies shared as appropriate	Ongoing	DWP All SIP members
2.09		Reduce the number of young people not in education, employment or training	Develop a campaign promoting the free Lifeguard training and career progression for young people at Everyone Active, resulting in a 50% increase	Annually by end Mar	Everyone Active Schools/colleges FIS Stratford Youth Collective

			in the number of young people completing the training course annually		
2.10-2.13			<p>Enhance the delivery of the Arts Award accreditation through Escape Arts 'Arts Award Centre' for young people by securing funding for developing accessible tools and resources and commencing delivery of Arts Award programmes</p> <p>A minimum of 25 young people achieving Arts Award qualifications, with 70% of young people reporting improved confidence, wellbeing and sense of belonging</p>	<p>Mar 27</p> <p>Annually by end Mar</p>	<p>Escape Arts Schools/colleges Youth services SYC</p>
2.14-2.19			Develop, secure funding for and deliver 'Creative Leadership Labs' enabling young people aged 18-25 to co-design, curate and lead community projects, exhibitions and events	Mar 27	<p>Escape Arts Schools and colleges Youth services SYC</p>

			A minimum of 20 young people engaged with 'Creative Leadership Labs', with a minimum of 7 events/activities led by young people annually, and 70% reporting improved confidence, wellbeing and sense of belonging	Annually by end Mar	
2.20-2.25			Develop, secure funding for and deliver the 'Emerging Talent' programme to provide mentoring and work experience placements through Escape Arts' creative network	Mar 28	Escape Arts Schools and colleges Youth services SYC Shout Out For The Arts Arts Connect FE/HE providers Local creative industries and freelancers
			A minimum of 30 young people supported through work experience placements annually with 25% progressing into creative training/employment pathways	Annually by end Mar	
			A minimum of 3 training/employment pathways created annually	Annually by end Mar	

2.26-2.29		Increase the number of young people (18+) volunteering as a first step into work and to develop employability skills	<p>Convene a task and finish group to understand what support is available to get young people into volunteering</p> <p>Using the above, develop a plan to increase uptake of volunteering for young people</p> <p>5% increase in young people registered on WCAVA portal</p>	<p>Aug 26</p> <p>Mar 27</p> <p>Annually by Mar</p>	<p>WCAVA SYC WCC – Skills Hub Colleges/schools Interested SIP members</p>
2.30			Support 10 existing local groups/organisations a year to enable younger people to volunteer	Annually by end Mar	<p>WCAVA All SIP members Wider VCFSE</p>
2.31-2.32			Promote volunteering opportunities to young people in identified areas through local campaigns/events with 2 targeted sessions with colleges, schools and youth groups annually, and a 5% increase in younger people volunteering with VCFSE	Annually by end Mar	<p>WCAVA SYC Youth groups All SIP members Wider VCFSE Colleges/schools</p>
2.33-2.35		Increase the number of people volunteering in	Promote volunteering opportunities through	Mar 27	<p>WCAVA SDC – Data/Insight Team</p>

		their community, as a first step into work	campaigns to those in identified areas with 10 volunteers recruited in priority areas		DWP All SIP members Wider VCFSE
2.36-2.37			Task and finish group set up to review the 'supported volunteering pathway' for individuals requiring additional support and understanding the requirement needs of organisations to host those with additional support needs	Nov 26	WCAVA Interested SIP members WCC – Skills Hub
2.38-2.39			Explore Volunteer Passport Model as a method of boosting volunteering, with a delivery plan developed and implemented, if appropriate	Mar 28	WCAVA Everyone Active Community Builders SHWP Alcester Town Council Your Southam Group Interested SIP members Wider VCFSE
2.40-2.45		Increase employment levels in the 'at risk' industries in the District i.e. hospitality, retail and care	Develop overview of each of the identified sectors to understand the requirements of the workforce, difficulties in recruitment and any gaps/opportunities through roundtables, with an	Mar 27	SDC – Economic Development Team Businesses in relevant sectors WCC – Skills Hub

			<p>overview of the sectors created</p> <p>Plan to increase staff recruitment and retention developed and implemented with up to 10% improvement in employment in identified sectors and up to 10% increase in training opportunities tied to identified sectors, to be reviewed based on research</p>	Mar 28	
2.46-2.47	Ensure all residents have access to additional financial inclusion support	Network of Foodbanks are supported to provide additional services to those in need	Customer Referral Form promoted to all Foodbanks and they are supported to promote to customers, with all contracts enhanced to include promotional leaflet to be distributed in all food parcels	Jun 27	SDC – Communities Team Foodbanks
2.48-2.50		Increase awareness of illegal money lending	Develop plan to promote awareness in identified priority areas and implement, monitoring reports of illegal money lending in the District annually	Dec 26	SDC – Communities Team SDC- Data/Insight Team Illegal Money Lending Team District Housing Forum Citysave

2.51-2.53		Citizens Advice are supported to deliver the Reach Out and Help programme	<p>Evaluate effectiveness of additional funding with 350 clients supported and at least £600,000 of additional income identified and claimed (to include debts written off, savings identified and income gained)</p> <p>Contract evaluated and additional funding secured if evaluation successful</p>	<p>Apr 27</p> <p>May 27</p>	SDC – Communities Team CASW
2.54-2.56		Citizens Advice are supported to deliver the Court Desk Worker project	<p>Evaluate effectiveness of additional funding in preparation for further award of Homeless Prevention Grant, with 300 people supported and income gains of a minimum of £300,000 (to include debts written off, savings identified and income gained)</p> <p>Contract evaluated and additional funding secured if evaluation successful</p>	<p>Feb 27</p> <p>Mar 27</p>	SDC – Communities Team CASW

2.57- 2.58		Increase uptake of under-utilised benefits	Twice annually promote identified benefits and deliver related campaigns, resulting in an increase in benefit utilisation across the District	Annually by Sept and Mar	SDC – Communities Team CASW DWP SDC – Corporate Communications Team
2.59		Raise awareness of central government changes to benefits as they develop	Promote changes to benefits across SDC social media and via SIP network as necessary	Ongoing annually	SDC – Communities Team CASW DWP SDC – Corporate Communications Team All SIP members
2.60- 2.61	Increase impact of Corporate Social Responsibility (CSR) in the District, to improve resilience of VCFSE and support cross-sector collaboration	Build relationships with local businesses to encourage greater support for the VCFSE	Identify 4 businesses in the District with at least 2 engaged in increased volunteering across the District	Annually by end Mar	WCAVA SDC – Economic Development Team SDC – Data/Insight Team All SIP members

### **3. Make Britain a clean energy superpower**

The climate and nature crisis is the greatest long-term global challenge that we face and is a key part of the government's Mission-based work. As part of the Mission to 'Make Britain a clean energy superpower', improving the energy efficiency of homes forms part of the 'Warm Homes Plan'. Through the Action Plan, SIP members will support in the delivery of available grants and clean power support, to improve energy efficiency and reduce the financial impact on residents across the district. SIP members are also committed to supporting the circular economy, reducing waste and carbon emissions, protecting nature and building climate resilience across the District.

#### **How the GO Action Plan 26-29 aligns with key local, regional and national strategies**

~ Stratford-on-Avon District Council Plan 2023-2027 - *Stratford-on-Avon District Council*

Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Be a Local Authority leader in the reduction of our own carbon footprint
- To enable those living and working in the district to live more environmentally sustainable lifestyles

~ Climate Change and Nature Recovery Strategy 2024-2029 – *Stratford-on-Avon District Council*

In 2019 Stratford-on-Avon District Council declared a climate emergency and has developed the 'Climate Change and Nature Recovery Strategy' to deliver solutions and address the impact of climate change across the district. The relevant area of focus for this Mission is:

- We will work to decarbonise emission sources across the District, striving to reduce District-wide emissions by 55% by 2030

~ Sustainable Homes, Sustainable Communities Housing Strategy 2021-2026 – *Stratford-on-Avon District Council*

Identifies the housing challenges facing the District, with the relevant aim to this Mission being:

- To improve existing housing and help people live independently

~ Our Children, Our Future – Tackling Child Poverty Dec 2025 – Labour Government

A 10-year cross-government strategy to tackle child poverty, led by a special Child Poverty Taskforce and Cabinet Office unit, working with families and experts. Key areas of focus that relate to this Mission are:

- Driving down the costs of essentials
  - o Saving families money on the cost of energy and water

**Growing Opportunities Action Plan 2026-2029 – 3. Make Britain a clean energy superpower**

<b>Ref No.</b>	<b>Objective</b>	<b>Goal</b>	<b>Actions</b>	<b>Deadline</b>	<b>Delivery Partners</b>
3.01-3.02	Reduce fuel poverty for residents to improve energy efficiency and health and wellbeing	Improve energy efficiency for worst performing homes/most in need residents	Deliver the Warm Homes Local Grant resulting in 222 properties treated	End Mar 28	SDC – Communities Team Act on Energy EON
3.03			Evaluate Stratford Heating and Energy Bills Scheme (SHEBS) and decide on next steps	End Jun 26	SDC – Communities Team Act on Energy
3.04		Support residents experiencing fuel poverty	Deliver the Complex Caseworker contract to maximise referrals and support to residents, resulting in 400 households supported	End Jul 27	YES Energy Solutions SDC – Communities Team
3.05-3.06		Improve fuel security	Explore alternatives for off-gas communities that have high levels of fuel poverty and identify potential communities to promote suitable grant programmes	End Mar 27	SDC – Communities Team SDC – Data/Insight Team Act on Energy YES Energy Solutions

3.07		Inform Members about our fuel poverty reduction activities	Produce annual Member information sheet detailing action to increase awareness	Annually by end Jul	SDC – Communities Team SDC -Councillors
3.08	Promote and expand circular economy in the District to provide alternative options to residents and reduce waste	Support and enable community projects which aim to reduce the production of waste	Research current activities such as repair cafes and exchange/swap programmes in the District and share this information with SIP members	End Jul 26	SDC – Waste and Recycling Team All SIP members
3.09-3.12			Support the set up and running of Shipston Repair Cafe, with an increase in number of users, and establish if there is need in other areas of the District, and support their development	End Mar 29	SDC – Waste and Recycling Team Stour Health and Wellbeing Partnership (SHWP) Stratford Town Trust Net Zero Stratford Warwickshire Climate Alliance Orbit
3.13-3.14	Showcase how buildings can be retrofitted to reduce their carbon impact and improve the sustainability of a business	Develop new AOE office, with hotdesking, training and conference facilities for use by external partners, whilst also highlighting its 'green' impact	Develop action plan for delivery of measures including EV charge points, photovoltaic panels, heat pumps etc, with the training building being available for external use	Sep 26	AOE All SIP members Wider partners
3.15-3.16	Increase community resilience to climate change	Deliver 'Climate Resilience Stratford-on-Avon' Project	Attend SIP meeting to promote to members with 10 organisations benefiting from advice and funding to improve resilience	Mar 27	SDC – Climate Change Team All SIP members

3.17-3.18	Enhance community engagement around climate change	Increase awareness of the 'Local Climate Engagement Scheme' and resources available	Attend SIP meeting to promote to members with a 25% increase in enquiries to the 'Local Climate Engagement Scheme'	Annually by end Mar	SDC – Climate Change Team All SIP members Wider partners
3.19-3.20	Increase community access to nature	Increase awareness of the biodiversity funding schemes i.e. 'Free Trees for TPCs' and 'Wilder Communities'	Attend SIP meeting to promote to members with both funds fully spent	Mar 27	SDC – Climate Change Team All SIP members Wider partners

#### **4. Safe streets, safe communities**

‘Safe streets, safe communities’ is the SIP interpretation of the government’s Mission to ‘Take back our streets’. A key priority within this Mission is tackling violence against women and girls, reflected in SIP members’ commitment to raising awareness of support services – both for recovery and prevention. The SIP has broadened the focus of this Mission to include supporting the street community, fostering community cohesion and promoting cultural understanding. This work also extends to assisting asylum seekers and refugees living in the District, whether temporarily or permanently, and addressing misinformation about immigrant residents.

The aim of this part of the Action Plan is to create streets that are safe for everyone and communities where all can feel secure and included.

#### **How the GO Action Plan 26-29 aligns with key local, regional and national strategies**

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Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Build the relationship and proactively foster partnership working with others to influence areas where the Council cannot deliver success alone
- Support those in most need from inequality
- To reduce crime and anti-social behaviour through the Community Safety Partnership
- To support opportunities for our residents to develop skills for the future

~ Warwickshire Community Safety Agreement 2025-2029 – *Warwickshire County Council*

Sets out the priorities of the Safer Warwickshire Partnership Board, with key areas of focus for South Warwickshire (Stratford and Warwick Districts) relating to this Mission being:

- Domestic abuse and sexual assault
- Hate crime
- Anti-social behaviour

~ Safer Warwickshire Violence against Women and Girls Strategy 2023-2026 – *Warwickshire County Council*

Sets out Warwickshire's three-year partnership approach to ending VAWG in Warwickshire. The vision is to ensure that everyone living and working in Warwickshire is able to contribute to making the county a safer place for victims and survivors of abuse, whether this is through working to prevent it from happening in the first place, supporting victims and their families, or through empowering victim-survivors to seek support themselves. There are four key priorities and objectives, with those most relevant to this Mission listed below:

- 1. Prioritising Prevention – We will challenge the attitudes, behaviours and societal norms which foster VAWG by raising awareness and the understanding of them, and by intervening early where possible to prevent it. We will work to ensure everyone understands what healthy relationships look like and to recognise the signs of abuse, and work to better understand how to prevent the cycle of abuse.
- 2. Supporting Victims – We will provide high-quality, fit for purpose, joined up provision for victim-survivors, ensuring we meet the needs of all our communities. We will address the barriers that prevent people telling someone about the abuse and violence they are experiencing.
- 4. Strengthening the System – We will continue to strengthen our partnership response to create a whole system approach to tackling VAWG. We will ensure that professionals across the partnership are consistent in their understanding and response to VAWG.

~ Youth Matters: Your National Youth Strategy Dec 2025 – *Government*

A 10-year strategy that aims to directly confront the immediate challenges faced by more than 10.6 million young people that has been led by and drawn on the experiences of over 14,000 young people aged 10-21 years and up to 25 years for those with special educational needs and disabilities in England. It focuses on three themes with subsequent actions – those that are relevant to this Mission are:

- 1. People who care
  - o Action 3 – Friends and relationships – Helping young people to develop positive social connections in schools and colleges, in their communities, and online

~ Freedom from Violence and Abuse: a cross-government strategy to build a safer society for women and girls Volume 2 – Government  
 A strategy to build a safer society for women and girls with a mission to halve violence against women and girls within a decade. The Action Plan has three Pillars with actions in each, the following being most relevant to this Mission:

- Pillar 1: Prevention and Early Intervention
  - o In the community – 4a) Prevent harmful behaviours by increasing young people’s access to real world opportunities for connection within their communities, through commitments set out in the National Youth Strategy.

**Growing Opportunities Action Plan 2026-2029 – 4. Safe streets, safe communities**

<b>Ref No.</b>	<b>Objective</b>	<b>Goal</b>	<b>Actions</b>	<b>Deadline</b>	<b>Delivery Partners</b>
4.01-4.02	Making our streets safer for everyone, improving cohesion and sense of community	Supporting the street community through the provision of diversionary activity	Finalise and implement development plan to ensure Stepping Stones can improve organisational sustainability and resilience, with external funding secured so they are no longer financially reliant on SDC	Oct 26	Stepping Stones SDC – Communities Team WCAVA Stratford Problem Solving Group
4.03-4.09		Improving acceptance and reducing hate crime	Develop and deliver ‘Hate Crime Awareness’ sessions to SIP members and wider VCFSE across identified hotspots in the District with 3 sessions delivered, 10 organisations attending and 100% improved confidence in reporting hate crime,	Jun 28	EQuIP All SIP members

			<p>20% increase in hate crime reports</p> <p>Explore potential for expanding 'Hate Crime Awareness' sessions to residents, and deliver as required</p>	Mar 29	
4.10-4.15			<p>Develop and deliver 'Cultural Awareness' sessions to SIP members and wider VCFSE across identified hotspots in the District, with 3 sessions delivered, 10 organisations attending and 95% improved awareness of cultures</p> <p>Explore potential for expanding 'Cultural Awareness' sessions to residents, and deliver as required</p>	<p>Jun 28</p> <p>Mar 29</p>	<p>EQuIP</p> <p>All SIP members</p>
4.16-4.18			<p>Engage with groups to better understand and map current issues relating to community cohesion and create a report including</p>	Mar 27	<p>EQuIP</p> <p>Welcome Here</p> <p>All SIP members</p>

			findings and recommendations		
4.19-4.21		Improving awareness and knowledge of personal safety amongst residents	<p>Promote the range of available Community Safety training and encourage participation by SIP members</p> <p>Explore feasibility of information videos to be created to share key messaging with SIP and wider public on personal safety measures</p> <p>Deliver an information session for SIP members and their volunteers about personal safety</p>	<p>Throughout 2026-2029</p> <p>Mar 29</p> <p>Mar 27</p>	<p>Community Safety Partnership (CSP)</p> <p>All SIP members</p> <p>SDC – Communities Team</p> <p>WCC</p>
4.22-4.23	Reducing domestic abuse (DA)	Understand the issues facing domestic abuse support providers to support the continuation of their services	Attend Domestic and Sexual Abuse Network to understand challenges and recommendations and produce report	Nov 26	Community Safety Partnership (CSP) Domestic and Sexual Abuse Network
4.24-4.25		Raise awareness of domestic abuse support amongst residents across the District	Support the roll out of partnership domestic abuse messaging through the Domestic Abuse Communications Group with annual monitoring of	Annually by Mar	Community Safety Partnership (CSP) Domestic Abuse Communications Group

			increased awareness of support services and number of referrals to Refuge		
4.26-4.28		Increase awareness around domestic abuse and education about healthy relationships amongst youth service providers and young people	Provision of information and support around domestic abuse and healthy relationships to youth service providers delivered with an increased awareness of domestic abuse and healthy relationships amongst service providers and the young people they support	Sep 28	Community Safety Partnership (CSP) Domestic Abuse Teams Youth service providers
4.29-4.34	Reducing violence against women and girls (VAWG)	Increase the provision of services for women and girls	Evaluate the girl's self-defence classes project and create development plan to secure additional funding  Deliver girls self-defence classes project with 80 attendees and 100% feeling safer/more confident because of attending the classes	Jan 27  Sep 27	SHWP
4.35-4.40			Evaluate the women's safe walking and running groups and create development	Jan 27	SHWP

			<p>plan to secure additional funding</p> <p>Deliver women's safe walking and running groups with approx. 30 attendees and 100% feeling safer/more confident because of attending the sessions</p>	Sep 28	
4.41-4.45			<p>Develop the 'Young People's Safety' project and secure funding</p> <p>Deliver 6+ sessions with 6-12 attendees in each and 30-60 of all attendees feeling safer/more confident because of attending</p>	<p>Jan 27</p> <p>Jan 28</p>	SHWP
4.46			Using feedback and learnings from SHWP pilot activities, carry out feasibility study with recommendations and plan for expansion in other areas of the District, if appropriate	Mar 29	SDC – Communities Team SHWP
4.47-4.49	Supporting and engaging with the	Ensure asylum seeker communities continue to	Understand WCC support provision and review	Jun 26	SDC – Communities Team WCC

	asylum seeker communities who have settled in the District to support integration	be supported effectively once given leave to remain	<p>efficacy, and determine whether to remain signatory to service level agreement (SLA)</p> <p>Depending on outcome and review of SLA provision (above), develop service specification for WCC support provision or to tender a contract</p> <p>Using specification developed above, undertake tender process, if necessary, with new provider appointed</p>	<p>Sep 26</p> <p>Mar 27</p>	
4.50-4.52			Understand the gaps in services and develop a specification for the improvement of the support offer for people in the contingency hotel and asylum dispersal accommodation, and implement recommendations	Apr 27 and ongoing	SDC – Communities Team Welcome Here EQuIP WCC
4.53			Attend 10 out of 12 Welcome Here monthly meetings to align Welcome	Ongoing - Annually	SDC – Communities Team Welcome Here

			Here offer with needs of local refugee community		
4.54-4.56		Understanding the needs of refugees and asylum seekers and the impact on District services to help adapt services for all communities	Monitor Decision Notices  Establish a recording framework for households accessing housing services from dispersal or contingency accommodation and implement monitoring	Ongoing - monthly  Ongoing – as required	SDC – Communities Team
4.57	Supporting Refugees entering the District through the UK Resettlement Scheme (UKRS) and Afghan Resettlement Programme (ARP)	Support managed resettlement routes and deliver pledge (UKRS/ARP)	Secure accommodation for 17 families in either private rented or social rented sector	Mar 28	SDC – Communities Team SDC – Housing Team Landlords Forum Welcome Here
4.58-4.62	Addressing misinformation around immigrant communities	Highlight the impact and value of immigrant communities in the District	Work with partners to identify a case study, highlighting positive impact in the District and include in 'The View' publication	Nov 26	SDC – Communities Team Welcome Here SDC – Corporate Communications Team WCC

## **5. Breakdown barriers to opportunity**

The governments Mission to ‘Breakdown barriers to opportunity’ is rooted in creating family security – strengthening economic stability, reducing child poverty and ensuring everyone has a safe and secure home. From this foundation flows a commitment to high-quality education, equipping every child and young person with the skills and knowledge to lead successful, fulfilling lives.

SIP members are dedicated to supporting schools in delivering the best possible outcomes, particularly for children affected by deprivation or with special educational needs. They also work with non-educational organisations to uphold responsibilities around school attendance. Early intervention is central to this Mission, ensuring families can access the right support at the right time and recognising the importance of youth provision. SIP members will focus on making services available to those who need them most.

The aim of this part of the Action Plan is to ensure that every child and young person has the support and opportunities they need – when they need them – to achieve the best possible life outcomes.

### **How the GO Action Plan 26-29 aligns with key local, regional and national strategies**

~ Stratford-on-Avon District Council Plan 2023-2027 – *Stratford-on-Avon District Council*

Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Build the relationship and proactively foster partnership working with others to influence areas where the Council cannot deliver success alone
- Support those most in need from inequality
- To support opportunities for our residents to develop skills for the future

~ Tackling Social Inequalities in Warwickshire Strategy 2021-2030 – *Warwickshire County Council*

A strategy with a set of cross-cutting priorities to collectively tackle the key features contributing to social inequalities in Warwickshire, resulting in improved outcomes for Warwickshire residents. The priorities and actions relevant to this Mission are:

- Priority 1: To develop the workforce and culture to enhance awareness of social inequalities

- Develop effective, accessible communications and signposting to services
- Priority 2: Improving access to goods, resources, services and communities, both physically and virtually
  - Maximising take-up of the Pupil Premium for schools

~ Our Children, Our Future – Tackling Child Poverty Dec 2025 – Government

A 10-year cross-government strategy to tackle child poverty, led by a special Child Poverty Taskforce and Cabinet Office unit, working with families and experts. Key areas of focus that relate to this Mission are:

- Going further to improve local support for families
  - Investing in family services to break the cycle of poverty
  - Investing in young futures

~ Youth Matters: Your National Youth Strategy Dec 2025 – Government

A 10-year strategy that aims to directly confront the immediate challenges faced by more than 10.6 million young people that has been led by and drawn on the experiences of over 14,000 young people aged 10-21 years and up to 25 years for those with special educational needs and disabilities in England. It focuses on three themes with subsequent actions – those that are relevant to this Mission are:

- 2. Places to go and things to do
  - Action 4: Richer lives – providing enriching and meaningful activities for young people in and outside of education

~ Freedom from Violence and Abuse: a cross-government strategy to build a safer society for women and girls Volume 2 – Government

A strategy to build a safer society for women and girls with a mission to halve violence against women and girls within a decade. The Action Plan has three Pillars with actions in each, the following being most relevant to the GO Action Plan:

- Pillar 1: Prevention and Early Intervention
  - In the community – 4a) Prevent harmful behaviours by increasing young people’s access to real world opportunities for connection within their communities, through commitments set out in the National Youth Strategy.
  - In the community – 4c) Support access to youth work provision and improve the expertise of the youth workforce.

### Growing Opportunities Action Plan 2026-2029 – 5. Breakdown barriers to opportunity

<b>Ref No.</b>	<b>Objective</b>	<b>Goal</b>	<b>Actions</b>	<b>Deadline</b>	<b>Delivery Partners</b>
5.01-5.03	Reduce the impact of deprivation on low-income families to support attainment and engagement	Share best practice in supporting children and families with low income between schools through the District Pupil Premium Network	Evaluate success of Warwick District Pupil Premium Network and if appropriate, develop Stratford District Network and monitor as appropriate	Dec 26	WCC – School Effectiveness and Early Years Service Schools
5.04-5.05		Increase the number of community group HAF provision across the District, but also in identified areas of limited provision	Communicate the extension of the HAF Programme until March 2029 and outline the new procurement process for new HAF providers with an annual increase in number of beneficiaries	Annually by end Mar	FIS All SIP members
5.06-5.08	Improve children’s attainment, attendance and attitudes to learning through early intervention for families	Encourage uptake of available services to continue to improve outcomes for young families	Promote current services to nurseries and pre-schools across the District with 5-10 referrals from these organisations over the year	Mar 27	Home Start South Warwickshire Pre-schools/nurseries
5.09-5.10		Develop collaborative approaches to support the	Review the ‘Best Start in Life’ local plan and develop delivery plan	Dec 26	WCC – Education Services Early Years Integrated Delivery Group

		'Best Start in Life' local plan			
5.11-5.14		Non-educational organisations understand and commit to their responsibilities towards school attendance	Finalise Attendance Charter with 10 pledges and promote to non-educational organisations  Agreed number of organisations signed up to the Charter once complete and examples of how organisations are aligning with the Charter gathered	Dec 26  Annually by Mar	WCC – Education Services, Attendance Team Place Partnerships All SIP members Wider VCFSE
5.15-5.16	Improved awareness of services available to all families across the District	Build relationships between service providers, community connectors (e.g. Community Builders, Town/Parish Councils) and FIS	FIS to promote website and newsletter to Town and Parish Councils and Community Connectors via SDC to encourage sign up and referrals	Annually by end Mar	FIS SDC – Communities Team Town and Parish Councils Community Builders SIP members
5.17-5.18		Increase use of Search Out Warwickshire web directory by SIP members	Attend SIP meetings to promote and encourage sign-up of SIP members to Search Out Warwickshire with an increase in SIP members listed on the website	Dec 26	WCC – Search Out Team All SIP members Wider VCFSE
5.19-5.20		Increase awareness of the changes to Free School Meals (FSM) provision and	Develop and deliver a plan to communicate changes to FSM and the roll out of	Jun 26	FIS Schools All SIP members

		the legal requirement of Breakfast Clubs coming into force from Sept 2026	Breakfast Clubs to schools, parents and SIP members and other community groups/wider VCFSE  SIP members and wider VCFSE share information to service users/clients as appropriate	Sep 26	Wider VCFSE
5.21-5.25	Improve the accessibility of youth provision throughout the District	Support Town and Parish Councils in providing youth provision through a dedicated Youth Work Catalyst Project	Develop method of recruitment or commissioning for role with project going live  Identify priority areas for youth support using existing data and research  Build relationships with local councils and VCFSE to develop youth offer in 10 identified priority areas and young people feeling positive about the provision and the community feeling it has had a positive impact	Mar 27  Mar 27  Annually by end Mar	SDC – Communities Team SDC – Legal Team Commissioned provider (if commissioned) SDC – Data/Insight Team CSP Town and Parish Councils Wider VCFSE WCAVA Stratford Youth Collective Interested SIP members Young people
5.26-5.27	Schools have access to additional resources to ensure pupils are supported	Deliver or enable support to Lighthorne Heath Primary School to provide	Evaluate Parenting Project intervention at end of grant period and if successful evaluation, secure funding	Sep 26	SDC – Communities Team Parenting Project Lighthorne Heath Primary School

	to reach their full potential	additional capacity to tackle local challenges	until new school is operational in July 2028		
5.28		Deliver or enable support to Stratford Town-based Primary Schools to provide additional capacity to tackle school-based challenges	Evaluate Year 2 of Parenting Project support at end of grant period and plan for ongoing support confirmed, if necessary	Jan 27	Stratford Town Trust Parenting Project Stratford Primary Schools
5.29-5.38	Improve wellbeing and access to specialist resources for SEND children and families	Discovery Den Sensory Mobile Library to be active in Stratford District as part of county-wide service delivery, visiting schools and community locations with sensory space, loan equipment and specialist book offer	Continue development of vehicle and service offer and implement pilot to include location in Stratford District  Reduced timetable roll-out during academic year 26-27 to include identified priority areas and promoted accordingly  Full timetable roll-out during academic year 27-28 to include identified priority areas and promoted accordingly	Sep 26  Aug 27  Aug 28	WCC - Libraries

## **6. Build an NHS fit for the future**

The government remains committed to ensuring the NHS continues as a free service delivering the highest quality care for everyone – now and for generations to come. Health is a shared responsibility, and SIP members are dedicated to supporting residents and communities in maintaining their own health and wellbeing.

A key part of this mission is strengthening partnerships with the NHS and the Voluntary, Community, Faith and Social Enterprise (VCFSE) sector. By fostering collaboration and sharing information, we can provide timely, effective support to those who need it most. Early intervention is essential to prevent serious health issues, and SIP members are focused on developing preventative solutions for both physical and mental health across all ages and demographics.

With an ageing population in Stratford-on-Avon District, supporting older people is a priority, alongside improving mental health for families, men and young people. In addition, in 2024 Stratford-on-Avon District Council signed the Armed Forces Covenant, making the health and wellbeing of veterans a central part of this commitment.

The aim of this part of the Action Plan is to ensure residents can access additional health services and community support beyond the NHS – empowering individuals to take control of their own health while reducing pressure on NHS resources.

### **How the GO Action Plan 26-29 aligns with key local, regional and national strategies**

~ Stratford-on-Avon District Council Plan 2023-2027 – *Stratford-on-Avon District Council*

Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Build the relationship and proactively foster partnership working with others to influence areas where the Council cannot deliver success alone
- Support those in most need from inequality
- To improve the range and quality of social infrastructure, e.g. town centres, health and social care, education, housing and transport, within the District
- To support opportunities for our residents to develop skills for the future

~ Active Communities Strategy 2024-2027 – Stratford-on-Avon District Council

Sets out the Council's vision, objectives and action plan for sport and physical activity across the District. The strategy aims to facilitate, support and provide opportunities for residents across the District to participate in physical activity by working with key partners to raise awareness of the offering available, in particular:

- Use physical activity as a cross-cutting tool to contribute to the delivery of the Council Plan 2023-2027 with focus on health and wellbeing
- Increase the number of people participating in physical activity both within leisure facilities and through outreach programmes
- Reduce the number of people who are classed as 'inactive' (i.e. participate less than 30 minutes of physical activity a week)
- Use physical activity as a means of promoting health and wellbeing and tackling inequalities.

~ Armed Forces Covenant - Government

In November 2024, SDC formally signed the Armed Forces Covenant Pledge. By signing, SDC commits to treating those who serve, or have served in the armed forces, and their families, with fairness and respect. SDC has committed to:

- Promoting the fact that we are an Armed Forces-friendly organisation to demonstrate our support for the regular armed forces, veterans and reservists but also their families, and bereaved families
- Recognising, supporting and attending remembrance events, including Armed Forces Day

~ Warwickshire Joint Local Health and Wellbeing Strategy 2026-2031 – Warwickshire County Council

A joint strategy created by the Health and Wellbeing Board, with Warwickshire's 'Places' at its heart. The three priorities for South Warwickshire Place being:

- Mental health and wellbeing with a focus on prevention and early intervention
- Physical activity
- Deprivation with a focus on rural and hidden inequalities

~ The Power of People and Place: Celebrating and inspiring community-based wellbeing Director of Public Health annual report 2024 – Public Health

Annual report focusing on the importance of assets (people and the built and natural environment) for community wellbeing. It has 10 recommendations, the ones that are relevant to this Mission being:

- The Power of Built and Natural Assets
  - R1: I recommend promoting the health and wellbeing benefits of the natural environment to improve community access and use of rural and urban green spaces across Warwickshire
  - R2: I recommend that community-based services and amenities actively tackle social isolation, improve social connectivity and enable individuals and groups to take an active part in society
- The Power of Communities
  - R3: I recommend supporting local communities wherever possible in designing and delivering community-powered solutions to prevent ill health and improve wellbeing
- The Power of Relationships
  - R4: I recommend that all partners within the Integrated Care System recognise the Voluntary, Community, Faith and Social Enterprise (VCFSE) sector as both a service provider and a voice of local communities, and support the VCFSE Collaborative's active participation in designing, developing and delivering local health and wellbeing services
- The Power of the Possible
  - R9: I recommend promoting and celebrating activities that contribute to positive community-based health and wellbeing across Warwickshire
  - R10: I recommend that Warwickshire aims to be a national leader in community-led wellbeing by creating conditions for innovation and community-driven change

~ Coventry and Warwickshire Suicide Prevention Strategy 2023-2030 – *Warwickshire County Council*

Long-term plan for the reduction of the rate of suicide across the local area. The vision is to ensure that no-one in Coventry and Warwickshire ever feels that suicide is their only option. The strategic ambitions are:

- 1. People have access to the information, support and services they need
- 2. People are confident to talk about suicide

~ Fit for the future: 10 Year Health Plan for England – Government

Long-term plan to create a new model of care with three radical shifts, the one most relevant to this Mission being:

- From sickness to prevention: power to make the healthy choice – with focuses on smoking, childhood obesity, physical activity and mental health.

~ Men's health: a strategic vision for England 2025 – Government

The first 10-year strategy to improve the health of all men and boys in England by shining a spotlight on men's health, tackling preventable cause of ill-health common among men and taking targeted action to improve health outcomes, with three broad aims:

- Ensuring health services engage men and boys and are responsive to their needs
- Building structure which empower men and boys to maximise their own health and wellbeing
- Creating the conditions in which men and boys' health and wellbeing can thrive

~ Our Children, Our Future – Tackling Child Poverty Dec 2025 – Government

A 10-year cross-government strategy to tackle child poverty, led by a special Child Poverty Taskforce and Cabinet Office unit, working with families and experts. Key areas of focus that relate to this Mission are:

- Driving down the costs of essentials
  - o Making it easier to access healthy, affordable food

~ Youth Matters: Your National Youth Strategy Dec 2025 – Government

A 10-year strategy that aims to directly confront the immediate challenges faced by more than 10.6 million young people that has been led by and drawn on the experiences of over 14,000 young people aged 10-21 years and up to 25 years for those with special educational needs and disabilities in England.

It focuses on three themes with subsequent actions – those that are relevant to this mission are:

- 1. People who care

- Action 1: Trusted adults – Supporting more trusted adults to engage with and guide young people when and where they need it most
- 2. Places to go and things to do
  - Action 4: Richer lives – Providing enriching and meaningful activities for young people in and outside of education
  - Action 8: Health and wellbeing – Supporting young people’s physical and mental health to allow all young people to take up opportunities and live richer lives

~ A National Plan to End Homelessness Dec 2025 –Government

This strategy is about investing in the long-term solutions that tackle the root causes of homelessness. The action plan lists both Central Government and partner commitments and those that are relevant to this Mission are:

- Targeted Prevention – support for people at higher risk of homelessness
  - Aim: Ensure that all councils are aware of service provision in their area to support veterans at risk of homelessness

**Growing Opportunities Action Plan 2026-2029 – 6. Build an NHS fit for the future**

Ref No.	Objective	Goal	Actions	Deadline	Delivery Partners
6.01	Improve the relationship between VCFSE and NHS services and health commissioners to	Ensure SIP members are consulted on the development of Integrated Neighbourhood Teams (INTs)	Ensure INTs are understood by SIP members and opportunities for development and collaboration are explored	Mar 29	SHWP South Place Partnership Integrated Care Board (ICB)
6.02-6.03	ensure residents are fully supported to access the services they need	Build relationship between VCFSE and NHS services and health commissioning (including Public Health, WCC)	Through South Warwickshire Place Delivery Group and South Warwickshire Place Board, champion VCFSE with periodic updates of GO Plan and successfully deliver	Annually	South Warwickshire Place Delivery Group WCAVA SDC – Communities Team SHWP

			South Warwickshire Place priorities as they emerge		
6.04		Build relationship between VCFSE and Social Prescribing services across the District	Work with Social Prescribers to understand services across the District and identify any areas for collaboration, challenges and gaps in services/resources with an action plan/recommendations developed for implementation	Mar 27	SDC – Communities Team Social Prescribers Interested SIP members
6.05-6.07		Use creative health interventions to enhance mental and physical wellbeing, reduce isolation and promote prevention through social prescribing and new working relationships with NHS and VCFSE teams	Develop referral pathways from GP practices, social prescribers, Recovery and Wellbeing Academy (RAWA) and community health services into creative wellbeing groups with 25% increase in referrals in participation in creative wellbeing activities through social prescribing	Annually by end Nov	Escape Arts South Warwickshire University NHS Foundation Trust WCC – Public Health PCN's and Social Prescribing Link Workers Recovery and Wellbeing Academy (RAWA) Lifeways Men's Walking and Talking
6.08-6.11			Co-design and review up to 5 arts-based health and wellbeing programmes targeting priority groups (including men, older adults and families)	Apr 28	Escape Arts Men's Walking and Talking VASA Welcome Here

6.12-6.13	Support the development of Health and Wellbeing Partnerships across the District where there is interest	Strengthen the 'Your Southam' Group to enable them/partners to fund, deliver and support initiatives across the area	Attend regular meetings, and support with administration and signposting to relevant groups and organisations, to provide support towards identified priorities, with 3-5 initiatives developed annually	Annually by Mar	SDC – Communities Team WCAVA Everyone Active St Wulfstan Surgery Southam Surgery Southam Town Council Local voluntary and community groups
6.14		Facilitate and support the development of new health and wellbeing partnerships across the District where community support exists	Establish need/appetite for Health and Wellbeing Partnerships in areas where these do not already exist and support as required	Mar 29	SDC – Communities Team Interested partners across the District
6.15-6.19	Increasing physical activity levels across the District to improve physical and mental health	Create a sustainable District-wide Physical Activity Pathway Partnership Group to foster collaboration and co-production between partners	Set up Physical Activity Pathway Partnership Group and develop and implement Physical Activity Pathway  Bespoke opportunities created resulting in a 10% increase in targeted sessions in priority areas annually	Mar 27  Mar 29	Everyone Active SDC – Communities Team SDC – Data/Insight Team Think Active Public Health Local community leaders All SIP members WCC - Active Travel Team CSP NHS teams Schools
6.20		Increase awareness and use of local walking and cycling routes across the District	Working Group to collate currently available walking and cycling routes across the District and making	Dec 26	SDC – Communities Team SDC – Town and Parish Council Liaison Officer SDC – Customer Services

			them available on a centralised website		Visitor Information Centre WCC – Active Travel Team WCAVA Think Active
6.21-6.25		Increase the uptake of free ‘Care-experienced’ memberships at Everyone Active Centres across the District	Establish connection with Family Support Team and Carers support organisations to promote scheme with a 100% increase in uptake of care-experienced free memberships	Mar 27	Everyone Active WCC – Family Support Team FIS Carers Trust Heart of England
6.26-6.29	Reduce the number of overweight/obese children at Reception and Year 6 in priority areas, encouraging lifelong habits of healthier choices	Increase activity levels in pre-schoolers and primary aged school children	Work with partners to put together a programme of activities for pre-schoolers and primary school-aged children in 5 priority areas and evaluate	Aug 27	Everyone Active Think Active SDC – Communities Team SDC – Data/Insight Team Public Health Community Builders Health and Wellbeing Partnerships Town and Parish Councils Faith providers Nurseries/Schools in priority areas
6.30-6.32		Increase awareness and number of healthy balanced diet/food projects available to families in priority areas	Evaluate potential for using Community Food Champions to develop ‘Stratford Food Champion Network’ to deliver healthy	Sep 27	SDC – Communities Team WCC – Kind Communities, Kind Food

			food projects in priority areas		
6.33			Monthly campaigns promoting healthy eating, Healthy Start vouchers and other options	Annually	SDC – Communities Team SDC – Corporate Communications Team All SIP members
6.34-6.36	Address food insecurity across the District to tackle financial deprivation and improve physical and mental health	Increase access to affordable fresh produce for rural and low-income households	Work with project delivery group to develop plan to deliver grant funds to support community fruit and veg schemes	Dec 27	SDC – Rural and Economic Development Team SDC – Communities Team University of Warwick Crop Centre WCC – Food Strategy Team NFU Local farmers Foodbanks
6.37-6.38	Improve access to health screening opportunities to improve early diagnosis	Improve access to and awareness of health screening opportunities (PSA, cholesterol and diabetes screening)	Deliver 10-15 screening events across the District and secure funding for additional events for 27-28	Mar 27	SDC – Communities Team Graham Fulford Charitable Trust
6.39	Reduce the number of residents smoking or vaping	Deliver the Smoking Cessation project	Evaluate Smoking Cessation project with contracted number of referrals to Stop Smoking Service Fitter Futures Warwickshire	Dec 26	SDC – Communities Team Spring Housing Stratford Youth Collective
6.40-6.42	Improve the mental health and wellbeing of families in rural areas	Increase the availability of support to families in rural areas of the District	Obtain funding to expand counselling services available to parents and children in the District with	Mar 28	Parenting Project Local Schools HSSW Barnardo's

			at least 80% of parents and 60% of children indicating an improvement in their mental health		
6.43-6.47	Improve mental health and wellbeing of young people in the District	Improve support for young people across the District	Evaluate the 25-26 Suicide Prevention training and, if successful, secure funding to continue delivering training to 5 schools with up to 80 attendees and 85% of attendees reporting increased confidence in their ability to recognise suicide warning signs and hold a supportive conversation At least 1,000 young people have access to suicide aware trained staff	Mar 28	CWW Mind Local Schools
6.48-6.50		Improve access to early intervention mental health support via the Mental Health Community Connectors across the District	Evaluate the current service and, if successful, explore potential to expand into other areas across the District  Promote service to SIP members and forge links with wider VCFSE	Dec 26  Mar 29	SW GP Federation All SIP members
6.51-6.52	Improve access to mental health	Understand current status/challenges	Using research/data create a report to understand	Mar 28	SDC – Communities Team SDC – Data/Insight Team

	services for men in the District	surrounding men's mental health	extent of poor mental health, loneliness and isolation amongst men including current provision/support available and develop priorities and actions		WCAVA
6.53-6.56	Improve the health and wellbeing of veterans and the Armed Forces Community throughout the District to support them in civilian life	Improve the range of support and integrated services for veterans (Year 1) and Armed Forces community (Year 2 and 3) as part of sub-regional VALOUR bid	SDC contribute to Partnership Agreement/MoU and support integration of VALOUR support and services across District  SDC facilitate links between VALOUR and local community organisations for raising awareness, training and referral of Armed Forces community to VALOUR support	Dec 26  Annually by Mar	SDC – Armed Forces Covenant Team WCC – Armed Forces Covenant Officer Veterans Contact Point (VCP) SDC – Communities Team All SIP members Wider VCFSE
6.57-6.61		Improve knowledge and awareness of services and support available across the District via the Healthcare and Development Officer at the Veterans Contact Point (VCP)	Share relevant information with and support the Healthcare and Development Officer with their role, with increased number of relationships built and referrals received into the VCP from Stratford District	Mar 27	SDC – Communities Team VCP WCC – Armed Forces Covenant Officer

			<p>Annually promote SDC's support for the VCP Healthcare and Development Officer and the Armed Forces Covenant, particularly on national awareness days</p> <p>Continue to monitor performance and impact of Healthcare and Development Officer and if successful, explore additional sources of funding to enable the role to continue past March 2027</p>	<p>Annually</p> <p>Dec 26</p>	
6.62-6.63		Increase awareness of mental health support available to veterans and their families	Promote existing services directly to veteran and Armed Forces communities through creating links and pathways with relevant partners with 5 partnerships created and 10% increase in number of veterans accessing mental health services in the District	Mar 29	<p>CWW Mind</p> <p>VCP</p> <p>WCC – Armed Forces Covenant Officer</p> <p>Veterans Moving Forwards</p> <p>Help for Heros</p> <p>WCC – Public Health</p>
6.64	Develop and increase awareness of support services	Ensure Council services meet the needs and	Create a 'Growing Older' page in the online and paper SDC newsletters, providing	Annually by Jun and Nov	<p>SDC – Communities Team</p> <p>SDC – Corporate Communications Team</p>

	available for older people to improve health and wellbeing	preferences of an ageing community	regular updates on services, support and information available to older people		All SIP members
6.65-6.67			Distribute the 'Growing Older' survey bi-annually to establish aspirations, preferences and challenges of older people in the District and identify priorities and actions to be incorporated in updated GO Plan accordingly	Sep 27	SDC – Communities Team SDC – Corporate Communications Team SDC – Data/Insight Team All SIP members Town and Parish Councils WI groups U3A groups Assisted living facilities Foodbanks Warm hubs/spaces Libraries GP surgeries
6.68-6.69		Promote dementia services in the District	Complete review and update of the 'Activities and Support' in Stratford District for People with Dementia and their Carers' booklet and distribute accordingly	Annually by end Dec	SDC – Communities Team SDC – Corporate Communications Team All SIP members Community Builders WCC – Commissioner for Dementia
6.70-6.75	Improve physical and mental health knowledge and awareness for VCFSE to better support residents	Develop a programme of mental health training for VCFSE staff and volunteers	Convene a 'mental health' working group to identify areas/topics for development and agree priorities	Sep 26	CWW Mind Everyone Active Parenting Project WCC – Public Health

			Develop, fund and deliver programme and evaluate	Mar 29	
6.76-6.77		Encourage take up of new MECC training modules as they become available	Attend SIP meetings to promote available MECC training to SIP members and wider VCFSE with up to 10 SIP members attending MECC training	Ongoing – as required	WCC – Public Health All SIP members
6.78-6.79	Improve the health and wellbeing of workplaces in the District through direct support	Develop meaningful partnerships with workplaces in the District to support workplace wellbeing and the wellbeing of employees	Create at least 5 Workplace Partnerships with employers annually with dedicated mental health and wellbeing action plans in place, and at least 75% of employees expressing an improvement in their mental health because of partnership	Annually by Mar	CWW Mind SDC – Economic Development Team Interested Employers across the District
6.80-6.81	Improve accessibility and awareness of support for carers in the District	Understand the range and accessibility of services for carers and young carers in Stour area	Set up Carer’s Roundtable to map current services and identify gaps to develop and implement a plan for enhancing and creating additional support where needed	Oct 27	SHWP Carers Trust Heart of England Interest SIP members Wider VCFSE SWFT Everyone Active
6.82-6.84		Increase awareness of existing services available to carers across the District	Develop campaigns to promote current services for national awareness days (Young Carers Actions Day – March, Carers Week – June,	Annually	Carers Trust Heart of England All SIP members

			Carers Rights Day – November)		
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## **7. Overcoming rural inequalities**

Rural life is central to the identity of Stratford-on-Avon, yet it remains largely absent from the government's Missions. To address this gap, rurality has been included in the Growing Opportunities Action Plan 2026-2029, ensuring that the unique needs of our rural communities are fully recognised and supported.

Access to essential services remains one of the greatest challenges for rural communities. In response, SIP members have committed to supporting initiatives that improve transport options and enhance services delivered directly to local communities. Rural areas also face issues linked to ageing populations and poor connectivity, making it vital to tackle digital exclusion and ensure everyone can benefit from online opportunities.

With the national mission to build 1.5 million homes and the development of the South Warwickshire Local Plan, new settlements will emerge across the district in the coming years, alongside existing and currently developing communities. The SIP is determined to ensure all communities are supported, no matter their stage of development, not only with robust physical infrastructure but also with strong social and community foundations. Community venues play a vital role in rural life, so maintaining and improving these spaces is a key priority. Finally, fostering connection through community builders, local events and volunteering opportunities will help build resilient and supportive communities.

The aim of this part of the Action Plan is to ensure that residents in rural areas are not left behind and have full access to the services, support and opportunities they need to thrive.

### **How the GO Action Plan 26-29 aligns with key local, regional and national strategies**

~ Stratford-on-Avon District Council Plan 2023-2027 – *Stratford-on-Avon District Council*

Strategy outlining the priorities, goals and actions of the Council to improve the community and manage resources effectively. The key areas of focus that are relevant to this Mission are:

- Build the relationship and proactively foster partnership working with others to influence areas where the Council cannot deliver success alone
- Support those in most need from inequality

- To improve the range and quality of social infrastructure, e.g. town centres, health and social care, education, housing and transport, within the District
- Facilitate more opportunities for residents to use alternative modes of transport
- Ensure that development is meeting local needs, attractive, environmentally sustainable and fit for purpose
- To support Parish Councils for the benefit of communities
- To support opportunities for our residents to develop skills for the future

~ Tackling Social Inequalities in Warwickshire Strategy 2021-2030 – *Warwickshire County Council*

A strategy with a set of cross-cutting priorities to collectively tackle the key features contributing to social inequalities in Warwickshire, resulting in improved outcomes for Warwickshire residents. The priorities and actions relevant to this Mission are:

- Priority 2: Improving access to goods, resources, services and communities, both physically and virtually
  - o Accessible and affordable transport to access goods, resources, services and communities
  - o Improving access to digital technology and the skills to use these technologies

~ Armed Forces Covenant - *Government*

In November 2024, SDC formally signed the Armed Forces Covenant Pledge. By signing, SDC commits to treating those who serve, or have served in the armed forces, and their families, with fairness and respect. SDC has committed to:

- Promoting the fact that we are an Armed Forces-friendly organisation to demonstrate our support for the regular armed forces, veterans and reservists but also their families, and bereaved families
- Recognising, supporting and attending remembrance events, including Armed Forces Day

~ Equality and Human Rights Commission (EHRC) Strategic Plan 2025-2028 – *Government*

A strategic plan to fulfil the mission set out in the Equality Act 2006, including promoting equality and diversity and protecting and promoting human rights. The strategic plan has three Pillars, with actions in each, with the anticipated outcomes related to this Mission being:

- Accessible services and facilities that improve participation in society

**Growing Opportunities Action Plan 2026-2029 – 7. Overcoming rural inequalities**

<b>Ref No.</b>	<b>Objective</b>	<b>Goal</b>	<b>Actions</b>	<b>Deadline</b>	<b>Delivery Partners</b>
7.01-7.03	Improve transport/ accessibility to local services for those rurally isolated or without access to a car or public transport, reducing isolation and improving access to health, education and community life	Deliver sustainable, inclusive and affordable transport options for residents across Stratford District	Develop promotional campaign to increase usage of IndieGO transport by all demographics, but particularly young people and families, by 10% annually and review for following year	Annually by end Nov	SDC – Communities Team SDC – Corporate Communities Team WCC Accessible Stratford All SIP members
Work with WCC and Booking Centre provider to configure IndieGO in a manner that increases journey numbers by 10% in year 1 and review for following year			Annually by end Nov		
Report to OSC 26/27 on performance of IndieGO			End Mar 27		
7.04-7.08			Convene a ‘Rural Transport’ working group to map	Jul 26	VASA SDC – Communities Team

			existing transport provision and identify areas for development		Everyone Active Interested SIP members
			Explore and test new models, identify the most effective, and secure funding	Dec 26	
			Pilot projects launched and evaluated	Mar 28	
7.09			Deliver actions resultant from Hospital Transport Summit	Jun 27	SDC – Communities Team VASA SHWP WCC Wider VCFSE NHS services
7.10			Feedback and input into the development of LTP4 from the VCFSE perspective	Sep 26	WCC – Transport Strategy All interested SIP members
7.11-7.14		Ensure mobile library is well-used in identified locations	Attend SIP meeting to promote mobile library to SIP members	May 26	Warwickshire Libraries All SIP members Community Builders
			Develop and deliver promotional campaign to VCFSE and community builders with an increased usage of mobile library	Annually by Mar	

			<p>based on review carried out in Mar 26</p> <p>Improve availability of young reader material on mobile library during school holidays with an increased usage of mobile library by children in school holidays based on review carried out in Mar 26</p>	Annually by Mar	
7.15-7.16		Ensure Home Library service is well-used for vulnerable individuals in the community	Develop and deliver promotional campaign to increase knowledge and awareness of Home Library Service to VCFSE, Community Builders and community outreach, with a year-on-year increased usage of Home Library Service based on review carried out in Mar 26	Annually by Mar	Warwickshire Libraries All SIP members Community Builders
7.17-7.21		Continue to provide support in rurally isolated areas of the District	<p>Undertake survey of rural communities in Stour area with identified priorities and plan of projects developed</p> <p>Funding for projects secured and projects delivered with at least 50%</p>	<p>Dec 26</p> <p>Mar 29</p>	SHWP Stour residents

			of people showing improved mental health and wellbeing from attendance/involvement with projects		
7.22-7.23		Minimise the impact of the dissolution of WRCC and act where appropriate	Establish adverse impacts of WRCC closure, evaluate these and determine appropriate response from SDC and wider partners with action plan developed and delivered	Mar 27	SDC – Communities Team WCC WCAVA
7.24-7.25	Reduce the impact of digital exclusion on those rurally isolated or unable to access/use the internet to ensure all residents can access services and support they need	Increase awareness and knowledge of the digital switchover in 2027	Share information around the digital switchover and how to manage this with residents in the Council Tax booklet and on social media	Mar 27	SDC – Communities Team SDC – Corporate Communications Team
7.26-7.29		Increase awareness of services and support available to rurally isolated residents through ‘information goody bags’ annually	Create and distribute ‘information goody bags’ consisting of leaflets/information of available services to groups and organisations across the District	Annually by end Dec	SDC – Communities Team SHWP All SIP members Wider VCFSE
7.30-7.34		Support the replacement and refurbishment of community noticeboards across the District	Secure funding for the purchase or refurbishment of up to 10 noticeboards across the District and launch grant scheme with successful projects	Mar 28	SDC – Communities Team SHWP

			awarded and noticeboards installed/refurbished		
7.35-7.38		Library digital services are delivered and promoted throughout Stratford District library service points	Reinstate Tablet Loan Scheme in Stratford District  Up to 50 people using the Tablet Loan Scheme  Extend 'Let's Make' offer into Stratford District  Up to 50 people using 'Let's Make' technology and digital software	May 26  Annually by May  May 27  Annually by May	WCC – Libraries SHWP All SIP members Wider VCFSE
7.39-7.41	Ensure all new and existing housing developments are supported in building communities that are resilient, proactive and able to thrive	All new developments incorporate findings of 'The Community Infrastructure Report' by HYAS	Cabinet report created detailing findings and enabling adoption of the report as material consideration in planning process	Dec 27	SDC – Communities Team SDC – Planning Team SDC – Planning Policy Team
			Findings of report fed into SWLP	Mar 28	
7.42-7.44		Shape and maintain Community Development capacity in new settlements	Support Community Champion and Support Group at Upper Lighthorne through regular meetings	Ongoing  Annually by Mar	SDC – Communities Team Community Champion Upper Lighthorne Support Group

			Community-focussed locality development plan created and delivered		
7.45-7.47			Commission and recruit Community Builder in Shackleton/Meon Vale	Sep 26	SDC – Communities Team Commissioned provider Community Builder Marston Sicca PC
			Community-focussed locality development plan created and delivered	By Jun 27 and then annually	
			Attend/Chair Shackleton/Meon Vale Support Partnership meeting	Ongoing	
7.48-7.50		Support the development of community infrastructure in priority areas	Support Community Builder in Bishopton and Clopton by attending Project Board meetings	Ongoing	SDC – Communities Team WCAVA Community Builder STT
			Community-focussed locality plan created and delivered	By Mar 27 and then annually	
			Review Community Builder contract and renew as appropriate	Sept 26	
7.51-7.53			Support Community Builder in Bidford by	Ongoing	SDC – Communities Team Commissioned provider

			<p>attending/chairing Project Board meetings</p> <p>Community-focussed locality plan created and delivered</p> <p>Identify and secure funding for 2028 onwards for Shackleton/Meon Vale/Bidford Community Builder</p>	<p>By Jun 27 and then annually</p> <p>Sep 27</p>	Community Builder
7.54-7.55		Support additional priority areas with Community Builder capacity	Identify potential priority areas based on new housing developments and existing data and commission new Community Builder capacity to meet identified need	Apr 28	SDC – Communities Team SDC – Data/Insight Team
7.56-7.57	Greater awareness of, and support for, the armed forces and veterans throughout the district	Increase awareness of armed forces events across the district	<p>Promote the Armed Forces Day event in June 2026 through social media and other methods as appropriate</p> <p>Promote additional events throughout the year annually including Armed Forces Day, VE Day, VJ Day and Remembrance Day</p>	<p>Jun 26</p> <p>Annually</p>	SDC – Communities Team SDC – Corporate Communications Team VCP All SIP members Town and Parish Councils

7.58-7.59	Ensure community venues are supported to better meet the needs of their community	Successful applicants to the Community Grant Scheme 2025 are able to undertake the adaptations/ refurbishments necessary, as described in their applications	Monitor grant agreements with successful applicants and promote the work completed	Jun 27	SDC – Communities Team Grant applicants SDC – Corporate Communications Team
7.60		Enhance the Stratford Centres Together group offer and develop across the District	12 centres to attend Stratford Centres Together group to support them in building their network and efficiencies	Annually until Mar 29	WCAVA STT Stratford community centres, hubs etc
7.61-7.63		Improve the impact community centres can have on residents	Develop the Community Anchor Project at Bishopton Community Centre, Ken Kennett Centre and Rosebird Centre with funding secured, an employer and Facility Developer employed  Project monitored and evaluated against KPIs	Nov 26  Mar 27	WCAVA Bishopton Community Centre Ken Kennett Centre Rosebird Centre
7.64		Shape and influence the delivery of new community facilities in new developments to best meet the needs of the community	Support planners, developers and communities in the design, delivery and operation of new sustainable community	Mar 29	SDC – Communities Team SDC – Planning Team

			facilities that meet the needs of their communities		
7.65-7.67		Deliver the Community Centre in Upper Lighthorne	Continue to work with the planning team, developers and local community to ensure the building is finished to specification, an operational plan is implemented, and an agent and funding is in place to manage the centre over the long term	Mar 29	SDC – Communities Team SDC – Planning Team SDC – Projects Team Upper Lighthorne Community Champion Upper Lighthorne community St Wulfstans Surgery Police
7.68-7.73	Increase community cohesion and community spirit across the district	Increase number of community events and subsequent community spirit and improved relations between members of the community	Create a grant scheme for community events including securing funding for Crowdfunding element  Launch Crowdfunder on commissioned platform for 3 months with projects reviewed and funds awarded as appropriate  Community events take place between Apr 28-Dec 28 with feedback gathered from each	Jul 27  Mar 28  Mar 29	SDC – Communities Team Crowdfunding Platform Town and Parish Councils



## Appendix 1 – Links to identified strategies

- A National Plan to End Homelessness Dec 2025 – *Government* - [A National Plan to End Homelessness - GOV.UK](#)
- Armed Forces Covenant – *Government* - [Armed Forces Covenant | Stratford-on-Avon District Council](#)
- Climate Change and Nature Recovery Strategy 2024-2029 – *Stratford-on-Avon District Council* - [Climate Change and Nature Recovery Strategy JAN25 .pdf](#)
- Coventry and Warwickshire Suicide Prevention Strategy 2023-2030 – *Warwickshire County Council* - <https://www.warwickshire.gov.uk/homepage/488/suicide-prevention>
- Equality and Human Rights Commission (EHRC) Strategic Plan 2025-2028 – *Government* - [Strategic plan 2025 to 2028 \(HTML\) - GOV.UK](#)
- Fit for the future: 10 Year Health Plan for England – *Government* - [Fit for the future: 10 Year Health Plan for England - executive summary \(accessible version\) - GOV.UK](#)
- Freedom from Violence and Abuse: a cross-government strategy to build a safer society for women and girls Volume 2- *Government* - [Freedom from Violence and Abuse: a cross-government strategy to build a safer society for women and girls Vol 2](#)
- Get Britain Working White Paper Nov 2024 – *Government* - [Get Britain Working White Paper - GOV.UK](#)
- Get Warwickshire Working Plan Oct 2025- *Warwickshire County Council* - [Get Warwickshire Working - Cabinet](#)
- Men’s health: a strategic vision for England 2025\_– *Government* - [Men’s health: a strategic vision for England | CP 1432](#)
- Our Children, Our Future – Tackling Child Poverty Dec 2025 – *Government* - [Our Children, Our Future: Tackling Child Poverty](#)
- Safer Warwickshire Violence against Women and Girls Strategy 2023-2026 – *Warwickshire County Council* - [WCCC-1980322935-2360](#)
- Stratford-on-Avon District Council Plan 2023-2027 – *Stratford-on-Avon District Council* - [Council Plan 2023 - 2027 | Stratford-on-Avon District Council](#)
- ‘Sustainable Homes, Sustainable Communities’ Housing Strategy 2021-2026 – *Stratford-on-Avon District Council* - [Housing Strategy](#)
- Tackling Social Inequalities in Warwickshire Strategy 2021-2030 – *Warwickshire County Council* - [Appendix 1 for Tackling Social Inequalities in Warwickshire.pdf](#)

- The Power of People and Place: Celebrating and inspiring community-based wellbeing Director of Public Health annual report 2024 – *Public Health* - <https://www.warwickshire.gov.uk/strategy-governance-health-wellbeing/director-public-health-annual-reports>
- Warwickshire Community Safety Agreement 2025-2029 – *Warwickshire County Council* – [WCCC-392343550-314](#)
- Warwickshire Joint Local Health and Wellbeing Strategy 2026-2031 – *Warwickshire County Council* – Still in development
- Working Together to Scale up South Warwickshire: An Economic Development Strategy for Stratford-on-Avon and Warwick Districts to 2028 - *Stratford-on-Avon and Warwick District Councils* - [J27944 SWP Economic Development Strategy FINAL.pdf](#)
- Youth Matters: Your National Youth Strategy Dec 2025 – *Government* - [Youth Matters: Your National Youth Strategy - GOV.UK](#)

## **Appendix 2 – Glossary**

AI – Artificial Intelligence

AOE – Act on Energy

ARP – Afghan Resettlement Programme

CASW – Citizens Advice South Warwickshire

CSR – Corporate Social Responsibility

DA – Domestic Abuse

DWP – Department of Work and Pensions

FIS – Family Information Service

GO Plan – Growing Opportunities Plan

ICB – Integrated Care Board

INT – Integrated Neighbourhood Team

NFU – National Farmers Union

PCN – Primary Care Network

SDC – Stratford-on-Avon District Council

SHWP – Stour Health and Wellbeing Partnership

SIP – Social Inclusion Partnership

STT – Stratford Town Trust

Stratford BID – Stratford Business Improvement District

SWLP – South Warwickshire Local Plan

SYC – Stratford Youth Collective

UKRS – UK Resettlement Scheme

VAWG – Violence against women and girls

VCFSE – Voluntary, Community, Faith and Social Enterprise Sector

VCP – Veterans Contact Point

WCAVA – Warwickshire and Solihull Community and Voluntary Action

WCC – Warwickshire County Council

WRCC – Warwickshire Rural Community Council