

Stratford on Avon District Council
Medium Term Financial Strategy 2026/27 to 2030/31

	2025/26 Original Estimate £'000	2025/26 Current Estimate £'000	2026/27 Base Budget £'000	2027/28 Base Budget £'000	2028/29 Base Budget £'000	2029/30 Base Budget £'000	2030/31 Base Budget £'000
Chief Executive	1,106	1,106	1,151	1,141	1,151	1,147	1,163
Deputy Chief Executive	0	0	(606)	(637)	(632)	(624)	(616)
Head of Development	3,046	3,046	2,498	2,491	2,545	2,643	2,744
Head of Environmental and Neighbourhood Services	6,831	6,831	6,178	7,464	7,664	8,392	8,645
Head of Housing, Revenues & Customer Services	5,354	5,354	5,037	5,054	5,061	5,319	5,421
Head of Law and Governance	2,394	2,394	2,474	2,708	2,544	2,586	2,642
Head of Resources	1,718	1,718	3,031	3,100	3,171	3,261	2,988
Growth Proposals			5,722	1,542	1,295	368	368
Use of Earmarked Reserves			800	0	0	0	0
Unfavourable Estimated Outturn Position		385					
Supplementary Budget Provision		1,317					
Net Base Budget	20,449	22,151	26,285	22,863	22,799	23,092	23,355
Financed By							
Business Rate Retention	6,100	6,100	2,899	2,966	3,025	3,086	3,148
National Insurance Funding	150	150	0	0	0	0	0
Domestic Abuse Safe Accommodation Grant	37	37	0	0	0	0	0
New Homes Bonus	1,326	1,326	0	0	0	0	0
Funding Floor	2,907	2,907	0	0	0	0	0
Transitional Protection	0	0	744	1,455	2,855	1,000	1,000
Revenue Support Grant	0	0	7,475	5,427	3,317	3,317	3,317
Extended Producer Responsibility (EPR)	2,033	2,033	0	0	0	0	0
Council Tax	10,600	10,600	11,030	11,530	12,053	12,599	13,170
Collection Fund Adjustment	(42)	(42)	(233)	0	0	0	0
Total Council Resources	23,111	23,111	21,915	21,378	21,250	20,002	20,635
(Surplus)/Deficit	(2,662)	(960)	4,370	1,485	1,549	3,090	2,720
General Fund Reserve							
Balance B/fwd	14,151	14,151	16,932	12,512	10,977	9,428	6,338
Surplus/(Deficit) for year	2,662	960	(4,370)	(1,485)	(1,549)	(3,090)	(2,720)
Contribution (to)/from earmarked reserves	(2,345)	1,821	(50)	(50)	0	0	0
Balance C/fwd	14,468	16,932	12,512	10,977	9,428	6,338	3,618
Taxbase		62,679.29	63,323.43	64,273.28	65,237.38	66,215.94	67,209.18
Band D Council Tax		£169.12	£174.18	£179.39	£184.75	£190.27	£195.96

Schedule of Proposed Growth and use of Earmarked Reserves	2026/27 Base Budget £'000	2027/28 Base Budget £'000	2028/29 Base Budget £'000	2029/30 Base Budget £'000	2030/31 Base Budget £'000
Use of Earmarked Reserves					
Business Rates Equalisation Reserve	0	0	0	0	0
Release from ICT Digital Strategy	(200)	0	0	0	0
Release from Inflation Reserve	(450)	0	0	0	0
Release of Council Plan & Change Programme-Website	(50)	0	0	0	0
Gateway Clearance and Development	1,500	0	0	0	0
Total Use of Earmarked Reserves	800	0	0	0	0
Chief Executive					
South Warwickshire Place Partnership Board (SWPPB)	20	0	0	0	0
Procurement Officer	42	42	42	42	42
LGR Internal Capacity	1,000	0	0	0	0
Climate Change Fund	500	0	0	0	0
Head of Development					
Shakespeare's England	25	25	0	0	0
High Street Pedestrianisation	326	0	0	0	0
NDP Funding for Parish Councils	100	100	100	0	0
Biodiversity Net Gain	31	31	31	31	31
Housing Land Supply	500	0	0	0	0
Head of Housing, Revenues & Customer Services					
Upper Lighthorne Parenting Project	20	0	0	0	0
VASA Volunteer Driver Scheme	12	12	12	0	0
Veterans Healthcare and Development Officer	8	8	0	0	0
Communities & Social Inclusion Enabler	24	59	59	59	59
Private Sector Compliance & Support Officer	39	40	40	40	40
Youth Work Catalyst Project	41	41	41	0	0
Private Sector Housing Officer	52	52	0	0	0
Revenues Systems Lead	52	52	0	0	0
Welfare Officer	47	47	0	0	0
Housing to Rent	1,000	0	0	0	0
Cost of Living Crisis Mitigation Fund	250	0	0	0	0
Homelessness, Rough Sleeping and Domestic Abuse - Ringfenced MHCLG grant	274	274	274	0	0
Head of Law and Governance					
Legal Team	97	97	97	97	97
Community Safety Team Leader	57	57	0	0	0
Prevent Officer	6	6	0	0	0
Rural Crime Advisors	52	52	52	52	52
Head of Environmental & Neighbourhood Services					
Extended Producer Responsibility (EPR) - Reduction in DEFRA income	850	500	500	0	0
Maintenance Officer	47	47	47	47	47
Extension of natural play cycle area	150	0	0	0	0
Refurbishment of Shottery fields play equipment	100	0	0	0	0
Total Proposed Growth to Budget	5,722	1,542	1,295	368	368