

## Stratford on Avon District Council Climate Change Action Programme Risk Register – February 2023

Risk	Description of Current Risk	Gross Risk			Existing & Implemented Actions	Current Net Risk		
		Likelihood	Impact	Risk Level		Likelihood	Impact	Risk Level
1 Diverging political priorities / appetite for address the Shared Ambitions	<p>As a result of:</p> <ul style="list-style-type: none"> <li>• Different/changing party membership</li> <li>• Different competing priorities</li> </ul> <p>Consequences:</p> <ul style="list-style-type: none"> <li>• Missed opportunities for shared investments</li> <li>• Reputational issues</li> <li>• Difficulties in maintaining a shared approach</li> </ul>	3	3	9	<ul style="list-style-type: none"> <li>• Flexibility built in to the CCAP to enable different priorities at different times</li> <li>• Consistent recommendations relating to the CCAP made to both SDC and WDC Cabinets</li> <li>• Communication between SDC and WDC officers</li> <li>• Following agreement not to continue with merger, work is underway to enable SDC to bring on board a dedicated resource to support climate change work thereby enabling a partnership approach to replace the joint working approach</li> <li>• The PDCC will continue to support both Councils until 1/4/23</li> <li>• Continue partnership working where pragmatic (trees, EVs, etc)</li> <li>• CCAP regularly updated as the agenda develops</li> </ul>	2	3	6

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2 The cost of achieving the shared ambitions cannot be met within available Council resources	<p>As a result of:</p> <ul style="list-style-type: none"> <li>• Current estimates suggest that cost will exceed budgets currently available</li> <li>• Cost of delivery does not reduce as new technology becomes more available</li> <li>• Other unanticipated costs</li> <li>• Lack of support from central government to meet national climate change commitments</li> <li>• Inability to attract external funding (such as grants; S106; CIL etc)</li> <li>• The business case to support borrowing for key CCAP investments cannot be justified</li> </ul> <p>Consequences:</p> <ul style="list-style-type: none"> <li>• Cannot deliver the agreed climate change ambitions</li> <li>• Actions limited only to those funded directly by the Councils' existing budgets</li> <li>• Development of projects cannot be funded leading to failure to develop robust businesses cases</li> </ul>	4	4	16	<ul style="list-style-type: none"> <li>• Funding Strategy Adopted</li> <li>• Climate Action Funds in place</li> <li>• Grants/resources received for Housing Decarbonisation; tree planting; community engagement</li> <li>• refocus existing service budgets (e.g. housing, assets, local plan)</li> <li>• Lobby government for funding to support carbon reduction priorities</li> <li>• CCAP regularly updated as the agenda develops</li> </ul>	3	4	12

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3 Increasing local impacts from climate change and increasing costs of supporting adaptation	<p>As a result of:</p> <ul style="list-style-type: none"> <li>Hotter, drier summers</li> <li>Warmer, wetter winters</li> <li>More extreme weather events</li> </ul> <p>Consequences:</p> <ul style="list-style-type: none"> <li>Impacts on quality of life and human health</li> <li>Impacts on agriculture and food production</li> <li>Impacts on supply chains and infrastructure</li> <li>Impacts on biodiversity and resilience of local species</li> <li>Additional costs of adaptation</li> <li>Climate change impacts exacerbate inequalities</li> <li>Impacts on WDC service</li> </ul>	4	5	20	<ul style="list-style-type: none"> <li>The Councils are working with the Met Office to compile local data</li> <li>Adaptation officer in post</li> <li>Impacts being assessed and captured in service risk registers and service plans</li> <li>The CCAP incorporates an adaptation section</li> <li>Utilise local data and local examples to assess risk</li> <li>Ensure risks are captured in service risk registers</li> <li>Ensure potential risk mitigation actions are addressed in service plans and/or team plans</li> <li>Implement part 3 of the CCAP</li> <li>CCAP regularly updated as the agenda develops</li> <li>Improve working with the Environment Agency to utilise their data</li> <li>Take part in the West Midlands adaptation steering group</li> </ul>	3	5	15

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4 Key partners have different priorities/fail to support the South Warwickshire Climate Change ambitions	<p>As a result of:</p> <ul style="list-style-type: none"> <li>Different ambitions, customers and clients</li> <li>Different public expectations according to the nature of the organisation</li> </ul> <p>Consequences:</p> <ul style="list-style-type: none"> <li>A fragmented approach to mitigating and adapting to climate change</li> <li>Inefficient use of resources</li> <li>Failure to meet ambitions</li> <li>Missed opportunities for pursuing alternative sources of funding (e.g., Unsuccessful bids to government funding opportunities)</li> </ul>	3	3	9	<ul style="list-style-type: none"> <li>The CCAP incorporates a communications and community engagement strategy</li> <li>Partnership working across Warwickshire</li> <li>Warwickshire Climate Change has improved liaison</li> <li>Public Sector Climate Change Group established</li> <li>Develop more effective business forum</li> <li>Comms and CE Strategy regularly updated as the agenda develops</li> </ul>	2	3	6
5 Lack of staff resources to deliver the CCAP action plan	<p>As a result of:</p> <ul style="list-style-type: none"> <li>Financial pressures</li> <li>Significant work pressures and competing priorities for services</li> <li>Inability to recruit to posts</li> </ul> <p>Consequences</p> <ul style="list-style-type: none"> <li>Failure to achieve ambitions or deliver agreed actions</li> </ul>	3	4	12	<ul style="list-style-type: none"> <li>New dedicated climate change officer role currently being advertised</li> <li>Potential to draw on WDC climate change team resources through an SLA, particularly for joint projects</li> <li>Maximise benefits of partnership working</li> <li>Ensure staff across the organisation integrate climate change actions with their mainstream work</li> </ul> <p>(NB likelihood remains a 3 until new post and new arrangement become established and effective)</p>	3	4	12

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6 Lack of specialist expertise/skills to deliver the CCAP Action Plan	<p>As a result of:</p> <ul style="list-style-type: none"> <li>• CCAP covers areas of work that are new or are high specialist technical nature</li> </ul> <p>Consequences:</p> <ul style="list-style-type: none"> <li>• Failure to achieve ambitions or deliver agreed actions</li> <li>• Missed funding opportunities (e.g., Unsuccessful bids to government funding opportunities)</li> </ul>	3	3	9	<ul style="list-style-type: none"> <li>• CCAP includes proposals to fund studies and business case work supported by the procurement specialist advice as required</li> <li>• CCAP identifies areas where specialist advice required</li> <li>• Funding identified from Climate change budget where advice required</li> <li>• Review how to access technical expertise in key areas such as assets decarbonisation and planning</li> <li>• CCAP regularly updated as the agenda develops</li> </ul>	2	3	6
National Government policies, support, and funding is not sufficient to enable achievement of ambitions	<p>As a result of:</p> <ul style="list-style-type: none"> <li>• Government funding is insufficient to support our local work</li> <li>• Government policies in relation to issues such as planning, transport, housing and energy supply do not align with our ambitions</li> <li>• Legal and other framework prevent investments and initiatives</li> </ul> <p>Consequences:</p> <ul style="list-style-type: none"> <li>• Failure to achieve ambitions or deliver agreed actions</li> <li>• Missed funding opportunities (e.g., Unsuccessful bids to government funding opportunities)</li> </ul>	4	3	12	<ul style="list-style-type: none"> <li>• The CCAP identifies areas where government lobbying may be required</li> <li>• Work with local government groups such as LGA and DCN</li> <li>• Coordinate lobbying with WCC, and other Districts and Boroughs in Warwickshire, the LEP and WMCA</li> </ul>	3	3	9

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<b>IMPACT</b>	<b>Very High (4)</b>	4	8	12	16
	<b>High (3)</b>	3	6	9	12
	<b>Medium (2)</b>	2	4	6	8
	<b>Low (1)</b>	1	2	3	4
		<b>Unlikely (1)</b>	<b>Possible (2)</b>	<b>Likely (3)</b>	<b>Very Likely (4)</b>
		<b>LIKELIHOOD</b>			