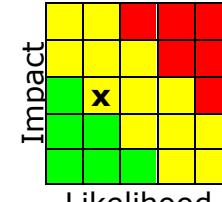
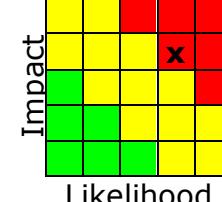


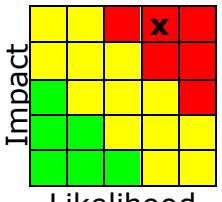
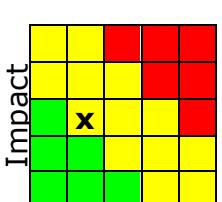
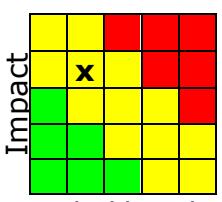
## Appendix 5

### Climate Change Action Programme Risk Register

**Most recent review: October 2021**

x Current position  
o Previous position if changed

Risk Description	Possible Triggers	Possible Consequences	Risk Mitigation/Control	Officer	Action(s)	Resource	Due Date	Residual Risk Rating
<b>Generic Risks</b>								
1. Diverging political priorities / appetite for address the Shared Ambitions	<ul style="list-style-type: none"> <li>• Different/changing party membership</li> <li>• Different competing priorities</li> <li>• Lack of communication between SDC/WDC members</li> </ul>	<ul style="list-style-type: none"> <li>• Missed opportunities for shared investments</li> <li>• Reputational issues</li> <li>• Difficulties in maintaining a shared approach</li> </ul>	<ul style="list-style-type: none"> <li>• Joint Members Working Group established to discuss shared priorities</li> <li>• Flexibility built in to the CCAP to enable different priorities at different times</li> <li>• Consistent recommendations relating to the CCAP made to both Cabinets</li> <li>• Regular communication between SDC and WDC portfolio holders</li> </ul>	PDCC	<ul style="list-style-type: none"> <li>• Formalise shared governance arrangements to oversee delivery and development of the CCAP</li> <li>• Ensure consistent recommendations relating to the CCAP are approved by both Councils as the CCAP is delivered and developed</li> <li>• CCAP regularly updated as the agenda develops</li> </ul>	Officer time – PDCC and Legal	1/4/22	 Impact Likelihood
2. The cost of achieving the shared ambitions cannot not be met within available Council resources	<ul style="list-style-type: none"> <li>• Current estimates suggest that cost will exceed budgets currently available</li> <li>• Cost of delivery does not reduce as new technology becomes more available</li> <li>• Other unanticipated costs</li> <li>• Lack of support from central government to meet national climate change commitments</li> <li>• Inability to attract external funding (such as grants; S106; CIL etc)</li> <li>• The business case to support borrowing for key CCAP investments cannot be justified</li> </ul>	<ul style="list-style-type: none"> <li>• Cannot deliver the agreed climate change ambitions</li> <li>• Actions limited only to those funded directly by the Councils' existing budgets</li> <li>• Development of projects cannot be funded leading to failure to develop robust business cases</li> </ul>	<ul style="list-style-type: none"> <li>• Funding Strategy Adopted</li> <li>• Climate Action Funds in place</li> </ul>	PDCC	<ul style="list-style-type: none"> <li>• Lobby government for funding to support carbon reduction priorities</li> <li>• Implement the Funding strategy to deliver unfunded actions</li> <li>• Ensure resources are in place to access external funding and other sources of funding as set out in the funding strategy</li> <li>• CCAP regularly updated as the agenda develops</li> </ul>	See CCAP	See CCAP	 Impact Likelihood

<b>Risk Description</b>	<b>Possible Triggers</b>	<b>Possible Consequences</b>	<b>Risk Mitigation/Control</b>	<b>Officer</b>	<b>Action(s)</b>	<b>Resource</b>	<b>Due Date</b>	<b>Residual Risk Rating</b>
3. Increasing local impacts from climate change and increasing costs of supporting adaptation	<ul style="list-style-type: none"> <li>• Hotter, drier summers</li> <li>• Warmer, wetter winters</li> <li>• More extreme weather events</li> </ul>	<p>Data relating to local impacts is being compiled. Likely to include:</p> <ul style="list-style-type: none"> <li>• Impacts on quality of life and human health</li> <li>• Impacts on agriculture and food production</li> <li>• Impacts on supply chains and infrastructure</li> <li>• Impacts on biodiversity and resilience of local species</li> <li>• Additional costs of adaptation</li> <li>• Climate change impacts exacerbate inequalities</li> </ul>	<p>The Councils are working with the Met Office to compile local data</p> <p>The CCAP incorporate a n adaptation section</p>	PDCC	<ul style="list-style-type: none"> <li>• Evaluate Met Office data when received</li> <li>• Implement part 3 of the CCAP, including recruiting to the proposed CAPO post</li> <li>• CCAP regularly updated as the agenda develops</li> </ul>	PDCC and CAPO Within existing budget	See CCAP	
4. Key partners have different priorities/fail to support the South Warwickshire Climate Change ambitions	<ul style="list-style-type: none"> <li>• Different ambitions, customers and clients</li> <li>• Different public expectation according to the nature of the organisation</li> </ul>	<ul style="list-style-type: none"> <li>• A fragmented approach to mitigating and adapting to climate change</li> <li>• Inefficient use of resources</li> <li>• Failure to meet ambitions</li> <li>• Missed opportunities for pursing alternative sources of funding (e.g., Unsuccessful bids to government funding opportunities)</li> </ul>	<p>The CCAP incorporates a communications and community engagement strategy</p> <p>Partnership working across Warwickshire</p>	Sustainability Officer / PDCC	<ul style="list-style-type: none"> <li>• Implement the communications and community engagement strategy</li> <li>• Complete stakeholder mapping</li> <li>• Use stakeholder mapping to add detail to approach to community engagement and partnership working</li> <li>• Develop business forum</li> <li>• Comms and CE Strategy regularly updated as the agenda develops</li> </ul>	Sustainability Officer / PDCC	April 2022 and the ongoing	
5. Lack of staff resources to deliver the CCAP action plan	<ul style="list-style-type: none"> <li>• Financial pressures</li> <li>• Significant work pressures and competing priorities for services</li> <li>• Inability to recruit to posts</li> </ul>	<ul style="list-style-type: none"> <li>• Failure to achieve ambitions or deliver agreed actions</li> </ul>	<p>2 joint posts proposed in the CCAP</p> <p>Existing posts in place at WDC (Sustainability Officer and STPO)</p> <p>PDCC already in post jointly</p> <p>Many staff increasingly involved with climate change work as part of their daily work</p>	PDCC	<ul style="list-style-type: none"> <li>• As far as possible support staff and services to incorporate climate change into their daily work – staff training</li> <li>• Ensure Climate Change is considered in all service plans</li> <li>• Recruit to post agreed by Cabinet</li> <li>• Review the need and potential for additional resources at least each year</li> <li>• Work with partners to deliver the CCAP</li> </ul>	PDCC	April 2022	

<b>Risk Description</b>	<b>Possible Triggers</b>	<b>Possible Consequences</b>	<b>Risk Mitigation/Control</b>	<b>Officer</b>	<b>Action(s)</b>	<b>Resource</b>	<b>Due Date</b>	<b>Residual Risk Rating</b>
6. Lack of specialist expertise/skills to deliver the CCAP Action Plan	CCAP covers areas of work that are new or are high specialist technical nature	<ul style="list-style-type: none"> <li>Failure to achieve ambitions or deliver agreed actions</li> <li>Missed funding opportunities (e.g., Unsuccessful bids to government funding opportunities)</li> </ul>	CCAP includes proposals to funded studies and business case work supported by the procurement specialist advice as required.	PDCC	<ul style="list-style-type: none"> <li>CCAP identifies areas where specialist advice required</li> <li>Funding identified from CAF</li> <li>CCAP regularly updated as the agenda develops</li> </ul>	PDCC	April 2022	<p>Impact: High Likelihood: Medium</p>
7. National Government policies, support, and funding is not sufficient to enable achievement of ambitions	<ul style="list-style-type: none"> <li>Government funding is insufficient to support our local work</li> <li>Government policies in relation to issues such as planning, transport, housing and energy supply do not align with our ambitions</li> <li>Legal and other framework prevent investments and initiatives</li> </ul>	<ul style="list-style-type: none"> <li>Failure to achieve ambitions or deliver agreed actions</li> <li>Missed funding opportunities (e.g., Unsuccessful bids to government funding opportunities)</li> </ul>	The CCAP identifies areas where government lobbying may be required	PDCC	<ul style="list-style-type: none"> <li>Develop and implement a clear approach to lobbying</li> <li>Work with local government groups such as LGA and DCN</li> <li>Coordinate lobbying with WCC, another District and Borough ion Warwickshire, the LEP and WMCA</li> </ul>	PDCC	Ongoing	<p>Impact: Medium Likelihood: Medium</p>